

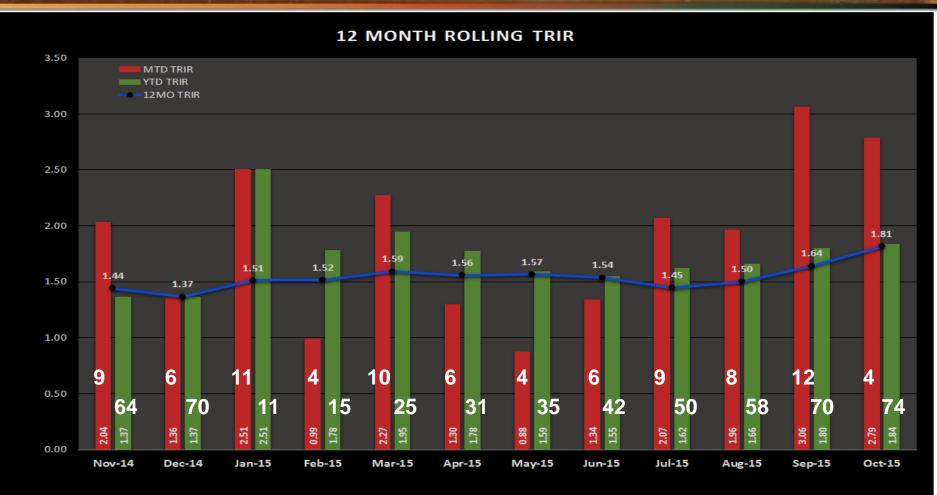
Contractor Safety Meeting

October 2015





Safety Performance – October 11, 2015



Day of	Incident Free Shifts		Incident Free Shifts Employees working Safely (FMMO Only, includes First Aids)		Employees working Safely		LTID		CAA D-A-		, nnc	DD ODEDTY DAMA OF													
the Year					First Aids)	REPORTABLE INJURY RATE			LTIR SM R		SM Rate PROPERTY DAMAGE		DAYS W/O LTA	Hrs W/O LTA	Days W/O Rec.	Hrs W/O Rec.	MTD HEHI		YTD HEHI Rate	HEHI Target					
284	MTD	YTD	TOTAL	MTD	YTD	MTD	YTD	QTD	Target	MTD	YTD	Target	2015 YTD	2014 YTD	MTD	YTD	Target			neer		112.11	112111	nuce	
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2015 TRIR Breakdown

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TRIR BREAKDOWN	MTD REP	MTD TRIR	YTD REP	YTD TRIR	4QTD REP	4QTD TRIR
FMMO		3.79 211101	50	1.84 5421783	4	3.79 211101
CONTRACTORS	0	0.00 76080	24	1.81 2625799	0	0.00 76080
CURRENT TOTAL MORENCI ALL	4	2.79 287181	74	1.84 8047582	4	2.79 287181

Incident Rate = # of Incidents X 200000 / # of Hours Worked

Weekly Injury & High Risk Event Summary (10/5/2015 – 10/11/2015)

Incident Date	Incident Type	Organization	Division	Short Description
10/5/2015	Medical Treatment	Mine	Mine Maintenance	Employee's finger was caught between a cart handle and dipper bell resulting in an open fracture
10/6/2015	Medical Treatment	Processing	Crush & Convey	An employee had a small piece of metal in his eye.
10/7/2015	First Aid	Mine	Mine Maintenance	An employee was removing a wire rope sling when it recoiled and struck him in the nose causing a minor bruise.
10/8/2015	First Aid	Processing	Metcalf Concentrator	An employee was descending a vertical step ladder when he felt pain in his right leg.
10/9/2015	Restricted Duty	Processing	Morenci Concentrator	An employee slipped on the last step and felt pain in his leg.

The road to success must be paved with optimism!

Division	Date of Last Rep. Injury	# of Days without Rep. Injury
MAINTENANCE SERVICES	8/25/2015	47 5
HYDROMET & CLP	9/12/2015	29 6
LEACHING	7/22/2014	446 1
MORENCI CONCENTRATOR	10/9/2015	2
METCALF CONCENTRATOR	10/1/2015	10
CRUSH & CONVEY	10/6/2015	5
MINE MAINTENANCE	10/5/2015	6
FRAGMENTATION/LOADING/SUPPORT	7/26/2015	77 4
HAULAGE	9/22/2015	19
RESOURCE MANAGEMENT	11/17/2014	328 <mark>2</mark>
ADMINISTRATION	2/10/2015	243 <mark>3</mark>
MORENCI MERCANTILE	9/16/2015	25 <mark>7</mark>
CONTRACTORS	9/19/2015	22 8



Environmental Services

Cynthia Christenson







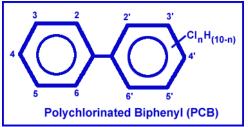
Oil-Filled **Electrical** Equipment / PCB Management **Training** Morenci *2015*





What are PCBs?

- PCB acronym for polychlorinated biphenyl
- **PCBs**
 - Are produced by attaching one or more chlorine atoms to a biphenyl molecule
 - Have a heavy, liquid, oil-like consistency and weigh 10-15 lbs. per gallons
 - Are very stable (one of the most stable organic compounds known)
 - Exhibit low water solubility, low vapor pressure, low flammability, high heat capacity, low electrical conductivity, and have a favorable dielectric constant for use in electrical equipment
 - The majority of PCBs were manufactured between 1929 and 1977



Health and Environmental Effects of PCBs

- Health
 - Toxic and persistent
 - Can enter the body through the lungs, gastrointestinal tract and skin
 - Circulate throughout the body and stored in fatty tissue
 - Carcinogen
- Environmental
 - Stable chemical and decomposes very slowly once released into the environment
 - Can be taken up and stored in the fatty tissue of organisms
 - Can be concentrated in freshwater and marine organisms and cause adverse effects on environmentally important freshwater invertebrates
 - Can impair reproductive success in birds and mammals
 - Are toxic to fish at very low exposure levels and can adversely effect their survival rate and reproductive success

Where Are PCBs Found?

- > In oil-filled electrical equipment such as:
 - Transformers (including potential and circuit)
 - Capacitors (both small and large)
 - Light Ballasts
 - Oil-Filled Circuit Breakers (OCBs)
 - Magnets
 - Voltage Regulators
 - Manual or Automatic Circuit Reclosures
 - Busing Potential Devices
 - Feeder Regulators
 - Bushings
- In non-liquid forms such as:
 - Compound/Tar Filled Equipment

Applicable Regulations & FCX Policy

- 40 CFR Part 761, Polychlorinated Biphenyls Manufacturing, Processing, Distribution in Commerce and Use Prohibitions;
- 40 CFR Part 112, Oil Pollution Prevention;
- Freeport-McMoRan Inc. Polychlorinated Biphenyls (PCBs) Environmental Management Practice; and
- Oil-Filled Electrical Equipment & PCB Management Plan the next portion of this presentation summarizes key components of the Plan.

Oil-Filled Electrical Equipment Management

- Equipment Inventory
 - Master inventory of oil-filled electrical equipment in EDMS software
 - Analytical documentation to support the PCB concentration of oil-filled electrical equipment is included in inventory
 - This EDMS inventory represents the official current inventory of oil-filled electrical equipment on site as well as the documented PCB concentration of that equipment
 - Currently, the Environmental Department maintains the database with information given by Electrical Departments

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What is the role of a contractor?

- Contractor responsibilities
 - Ensure that the Freeport-McMoRan Inc. project manager has complete information on each and every piece of oil-filled equipment
 - If purchasing on behalf of Freeport-McMoRan Inc., provide documentation of PCB concentration of oil in any oil-filled electrical equipment (nameplate PCB concentration is not documentation)
 - Notify Environmental Department of any oil-filled electrical equipment coming on site, moving, or leaving site OR removing/replacing oil in oil-filled electrical equipment (contact Cynthia Christenson 928-965-1030)

Removing or Replacing Oil

- Removing/Replacing Oil
- When it is necessary to remove and replace or add oil to a transformer the following must occur:
 - Verify that the PCB concentration of the oil in the transformer has been established
 - The oil may be removed and placed in DOT approved containers then transferred to the Environmental Yard for determination of ultimate disposition
 - Do not mix the oil from equipment with any other oil source!
 - Ensure Environmental Department has documentation of new oil going into the equipment

Oil-Filled Electrical Equipment Sent Offsite

- Replacing or Repairing Equipment
 - Morenci will not accept transferred or purchased oil-filled electrical equipment that was at any time reclassified from a PCB concentration >50 ppm
 - Only equipment with a verified PCB concentration <2 ppm will be permitted to be sent off-site for repair without coordinating with the Environmental Department prior to transport
 - Equipment with concentrations >2 ppm must be coordinated with the Environmental Department to ensure draining and proper management of oils

Disposal of Oil-Filled Electrical Equipment

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Equipment Disposal

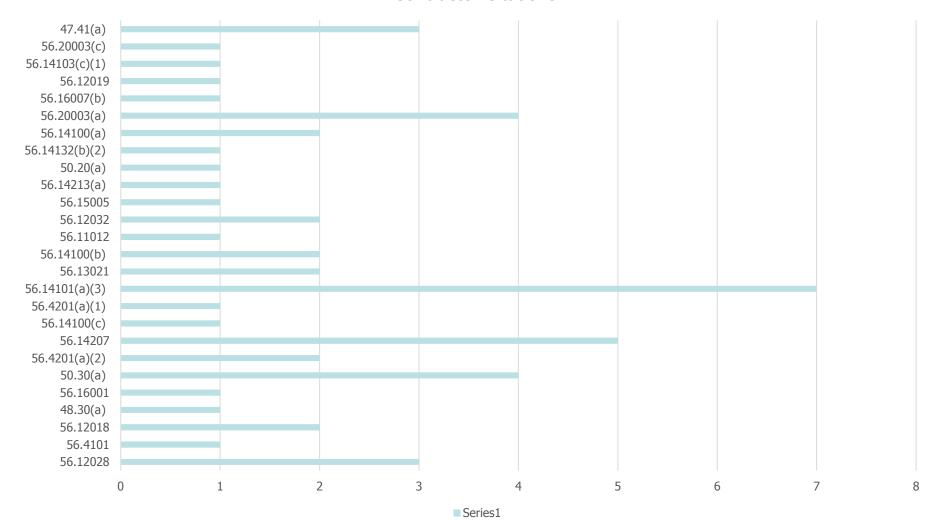
- Any oil-filled electrical equipment for disposal must go directly to the Environmental Yard. Please do not empty oil out of electrical equipment for disposal
- Upon removing a electrical equipment or light fixtures from service, all fluorescent light ballasts and/or capacitors designated for disposal must be immediately removed from the fixture and evaluated for PCBs. All ballasts and capacitors designated for disposal must be taken to the Environmental Yard
- Some apparent dry electrical equipment may contain small amounts of fluid or potting material which may contain PCBs therefore, all dry electrical devices should be taken to the Environmental Yard for evaluation and not placed directly into scrap metal storage containers

- > Refer to Morenci's incident reporting protocols in the event that oil is leaking or has been spilled from electrical equipment.
- General description of responsibilities:
 - The Environmental Department must be immediately notified through the spill hotline (928) 865-7745 (SPIL) and
 - The Environmental Department with support from the functional area responsible for the equipment will work together to address the spill

MSHA

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Contractor Citations



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https://fcx365-public.sharepoint.com/morenci

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Docur	nents - Morenci External Contractors		
v [Name		Item Child Count
	Contractor Forms	***	4
	Contractor OnBoarding and Forms	***	9
	Contractor Safety Manual	***	1
	Contractor Safety Meetings	***	10
	Dolphin System-Product Approvals		3
	Environmental	•••	0
	PFE's	***	41
	Radiation Safety	•••	1
	Safe Production Standards		43
	Safety Advisories	***	1
	Safety Alerts	***	27
	Tool Box Talks	***	11
	Training Classes Information		4
pdf = Dr	Environmental Monthly Green Share APP-Aquifer Protection Permit Ju	ıly2015	0
pdf	Environmental Monthly Green Share Contaminated Rag Disposal June	2015	0
pdf	Environmental Monthly Green Share Universal Waste Management Au	ıg2015	0

Potentially Fatal Events

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BRIEF DETAILS OF ADVISORY:

A forklift operator was loading cradles of empty cylinder gases into an open dry container for transport to the lowlands; he had loaded two cradles without incident and was carrying the third cradle towards the container to be loaded. As the forklift operator made a left turn to approach the container for loading, the lower right side of the lifted cradle struck the victim, who was standing in the area directing other forklift traffic. As a result of the accident the victim suffered a closed fracture of his right fibula.



- Revise the SOP (MM_SOP_004 Forklift Operation)
- Re-socialize the revised SOP with all operators (MM SOP 004)
- Conduct a daily Safety Talk every morning before starting the shift for all warehouses
- Place signage when the forklift is operating in the loading and unloading areas, indicating "No Entry – Operator is Working"

19

Demolition and Deconstruction Policy

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Scope

This policy applies to all FCX Project Managers, Employees and Contractors working at FCX Operation sites.

The manner of preparing for Demolition work will require three key steps that are supported by four essential documents in this procedure. Management and preparation of these documents is the responsibility of the Project Manager, Construction Manager, Engineer or any Facilities Authorized Employee to perform demolition work.



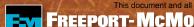
Demolition Work Plan

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3.1Demolition Work Plan

Due to the high level of risk during deconstruction activities such as utility removal, structural deconstruction and excavation, the Demolition Work Plan is prepared to eliminate and or minimize the risk for injuries, equipment damage and harm to the environment while executing this work.

The Demolition Work Plan document is provided to support the initial steps in planning the demolition activity. This document is required as it will provide a detailed description of the work to be performed and includes an Execution Plan for this work that can provide the necessary details to the approver. The Execution portion of this document can be supplemented with the Project Scope of Work (SOW) or the Contractors Execution Plan for the work but will include at a minimum execution plans for Safety, Environmental, Hazardous Material Abatement, Electrical/Instrumentation/Communication, Structural/Mechanical/Piping and Foundations/Excavations.





(SAMPLE) Demolition Work Plan

Purpose: Due to the high level of risk during deconstruction activities such as utility removal, structural deconstruction and excavation, this Work Plan is prepared to eliminate and or minimize the risk for injuries, equipment damage and harm to the environment while executing this work.

A demolition permit is required for demolition work which includes the total Policy: or partial deconstruction of any structure. Demolition may not commence until a permit is obtained.

Project Manager:	Date:
Area to be demolished: Description of demolition:	
Demolition Schedule: Start:	Finish:
Work Plan Required Documentation:	
☐ Demolition Work Plan (this document)	□ Demolition Checklist
□ Demolition Plan Map Utilities	□ Demolition Plan Map Environmental
□ Demolition Permit (prepared for approval)	□ Scope of Work



Environmental:	
Electrical/Instrumentation	n/Communication:
Structure/Mechanical/Pipi	ing:
Foundations/Excavation:	

Execution Plan for this Demolition:

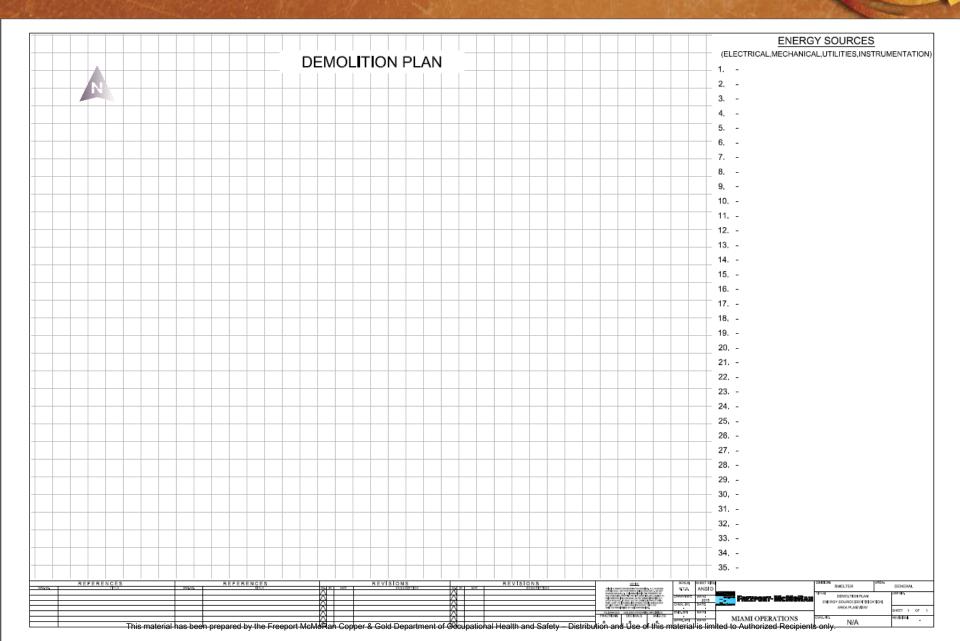
FMI Demolition Work Plan Rev 0 03/18/2015 FMI Demolition Work Plan Rev 0 03/18/2015

Demolition Plan Map

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3.2Demolition Plan Map

Prior to a permit being issued, the Demolition Plan Map must be completed by a qualified person. The Demolition Plan Map must include the footprint, as-built, blue print etc. of the area to be demolished/deconstructed. It must also contain a list of every source of energy into and out of the demolition area. Each of those sources must be clearly identified on the Plan Map. This work sheet can also be used to identify materials in the Environmental management portion of the plan.



Demolition Checklist

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3.3Demolition Checklist

The project manager or their designee is responsible for the management and completion of the checklist process. All sections must be complete for a permit to be issued.

The Demolition Checklist is intended to capture all work activities, inspections, verifications, surveys and reviews required to ensure all hazards have been identified and the proper measures have been taken to eliminate or minimize risk. This checklist is the preparation work of the Demolition Procedure and is the next step of activities that must occur to meet the requirements for approval. The Checklist must have all listed Subject Matter Experts (SME) signatures of approval and verification completed prior to issuance of the Demolition Permit.

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If you are not the intended recipient, you are hereby formally notified that any use, copying or distribution of this material, in whole or in part, is strictly prohibited. PROJECT NAME: PROJECT MANAGER: PROJECT FMI SITE: SITE LOCATION: Yes N/A FOUNDATIONS-EXCAVATION Project manager or designee is responsible for management of checklist process. Identification of Sub-Surface Foundations reviewed Required Actions Responsibility and Approvals *SME (Subject Master Expert) and complete, based upon current or historical Yes N/A ELECTRICAL-INSTRUMENTATION-COMMUNICATION Identification of all Sub-Surface utilities conducted Blue Stale Electrical-Instrumentation-Communication De-*SME (Subject Master Expert) and acceptable based upon current or historical Regres entative Energize area walkthrough of Demolition Area All Electrical Isolated at MCC's or Cabinets. Verification Walk through of Demolition area conducted with Blue Foundations conducted in Field and Locks Placed by SME. Stake Representatives. Electrical All Instrumentation Isolated at MCC's or Cabinets. Supervisor Blue Stake Permit Issued. (if not required see comments this Verification conducted in Field and Locks Placed by h strumentation All Communication Systems Isolated at MCC's or Supervisor Comments-Special Instructions: Cabinets, Verification conducted in Field and Locks Proces Control Review of Demolition Plan Map conducted with each SME for this section. Information Services Method of removal/demolition for Electrical-Yes N/A SAFETY IS SME Instrumentation-Communication systems reviewed Barricading-Work Area control plan reviewed. *SMI (Subject Matter Expert) Air Gapping of all Electrical-Instrumentation-Communication Sources completed. Traffic Control Plan reviewed with Safety Comments-Special Instructions. Representative. Does the plan include traffic routes for Demolition Methods i.e. Oxy-Acet Cutting, Hydraulic Plant Safety Shear, Mobile Equipment, Blasting. Reviewed with Regresentative Yes N/A ENVIRONMENTAL Review Contractors Pre-Task Job Safety Analysis for Contractor Safety MOC Generated MOC# *SME (Subject Master Espers) daily work hazard recognition. Does it meet or exceed Regresentative Review Environmental Demolition Map and Material All Safety Permitting for Demolition identified and Locations with Environmental Dept. SME Walkthrough required Work Plans in place for issuance to Review of Demolition Plan Map conducted and Environmental accurate for material identification. SME AIR Walk through of Demoliton work site conducted with Hazardous Material Abatement Reviewed and Environmental Safety Represenatives prior to sign-off Completed, NESHAP Notification Scheduled SME WASTE Comments-Special Instructions: Review Demolition emissions plan. Does the plan address generation of dusts, fumes or other Material Segregation Plan Developed and Reviewed Comments-Special Instructions: PROJECT MANAGEMENT CONTRACTOR DATE: DATE: Yes N/A STRUCTURE-MECHANICAL-PIPING Review of Demolition Plan Map with SME's completed. +3MI (Subject Master Espert) NAME: NAME: Walkthrough of Demolition with SME's completed. All Mechanical Energy sources identified, located and TITLE: TITLE: Isolated at designated blocking locations outside of Mechanical All Piping Energy sources identified, located and Supervisor SIGNATURE: SIGNATURE: Isolated at designated blocking locations outside of Piping Air Gapping of all Piping and Mechanical Energy Supervisor By signing I verify all information on this form has been reviewed and will abide by By signing I verify all information on this form is accurate and all actions completed. sources complete. Structural Structural review has been conducted of any remaining connected structure or other structure Method of removal/demolition of Structural-Mechanical-Piping systems has been reviewed and Comments-Special Instructions:

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Demolition Permit

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3.4Demolition Permit

Once the above requirements have been met, a completed Demolition Permit is required prior to starting any demolition/deconstruction activities. The Demolition Permit is to be signed by Contractor Safety and Project Management (or their designee), FMI Safety and Facility/Project Manager (or their designee) and the environmental representative after completion of a thorough walk through of the demolition area.

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28

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Copy of this Permit must be posted at work site